BUSINESS PERFORMANCE UPDATE

THIRD QUARTER & NINE MONTHS ENDED
30 SEPTEMBER 2026

27 OCTOBER 2026

Aztech

DELIGHTING PEOPLE WITH SMARTER SOLUTIONS.

Note on Forward-Looking Statements

This presentation may contain certain forward-looking statements including, but not limited to, statements as to future operating results and plans.

These statements are based on our assumptions and estimates and are subject to known and unknown risks and uncertainties and other factors which may cause the actual results, performance or achievements of the Group to differ materially from any future results, performance or achievements expressed or implied by those projected in the forward-looking statements.

Consequently, readers are cautioned not to place undue reliance on any forward-looking statements.

All $ dollar amounts are in Singapore dollars unless otherwise specified.




Performance Review

Quarterly Financial Performance Summary

$ Million	3Q 2026	2Q 2026	QoQ % Change
Revenue	**80.4**	**86.7**	**(7.3)**
EBITDA	9.5	8.6	10.5
Profit Before Tax	**8.2**	**7.3**	**12.3**
PBT Margin (%)	10.2	8.4	180 bps
Income Tax Expense	(1.7)	(1.9)	(10.5)
Effective Tax Rate (%)	20.7	26.0	(530 bps)
Net Profit	**6.5**	**5.4**	**20.4**
Net Profit Margin (%)	8.1	6.2	190 bps
Basic and Diluted EPS (cents)	**0.8**	**0.7**	**14.3**

1. *Weighted average number of 771,793,545 shares was used for the computation of basic and diluted EPS for 3Q 2026 and 2Q 2026.*

Quarter on Quarter (QoQ) Comparison:

- Lower revenue QoQ due to reduced sales volumes from existing customers as competition continued to intensify. The decrease was partially offset by contributions from newly onboarded customers.
- EBITDA improved 10.5% QoQ to $9.5 million, underpinned by disciplined cost management.
- Higher net profit, supported by stronger EBITDA and lower effective tax rate resulting from a tax incentive applicable in the third quarter.

Quarterly Financial Performance Summary

$ Million	3Q 2026	3Q 2025	YoY % Change
Revenue	**80.4**	**133.5**	**(39.8)**
EBITDA	9.5	15.6	(39.1)
Profit Before Tax	**8.2**	**13.5**	**(39.3)**
PBT Margin (%)	10.2	10.1	10 bps
Income Tax Expense	(1.7)	(2.6)	(34.6)
Effective Tax Rate (%)	20.7	19.3	140 bps
Net Profit	**6.5**	**10.8**	**(39.8)**
Net Profit Margin (%)	8.1	8.1	0 bps
Basic and Diluted EPS (cents)	**0.8**	**1.41**	**(43.3)**

Year on Year (YoY) Comparison:

- Lower revenue YoY due to reduced sales volume from existing customers from increased competition.
- Net profit margin stable at 8.1%.

1. *Weighted average number of 771,793,545 shares was used for the computation of basic and diluted EPS for 3Q 2026 and 3Q 2025.*

Nine Months 2026 Financial Performance Summary

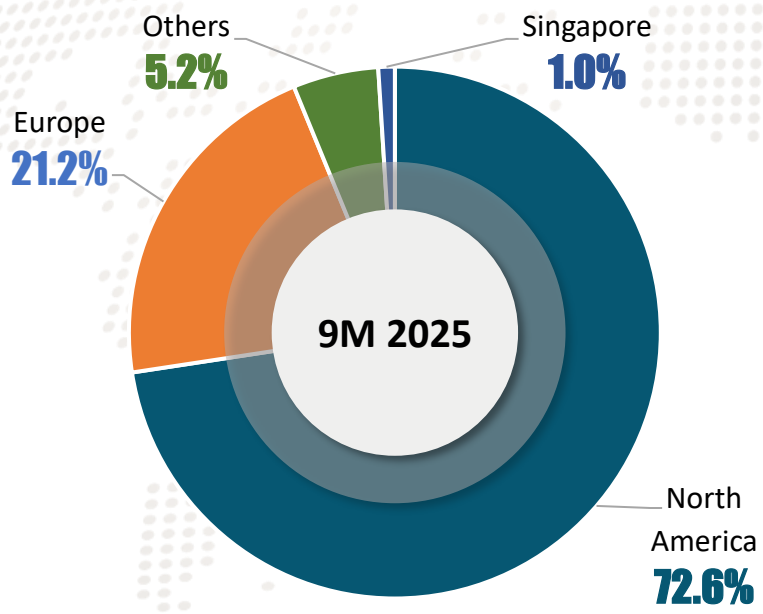
$ Million	9M 2026	9M 2025	YoY % Change
Revenue	**231.8**	**318.9**	**(27.3)**
EBITDA	24.0	39.0	(38.5)
Profit Before Tax	**20.3**	**32.4**	**(37.3)**
PBT Margin (%)	8.8	10.2	(140 bps)
Income Tax Expense	(4.4)	(5.5)	(20.0)
Effective Tax Rate (%)	21.7	17.0	470 bps
Net Profit	**15.9**	**26.9**	**(40.9)**
Net Profit Margin (%)	6.9	8.4	(150 bps)
Basic and Diluted EPS (cents)	**2.06**	**3.49**	**(41.0)**

1. *Weighted average number of 771,793,545 shares was used for the computation of basic and diluted EPS for 9M 2026 and 9M 2025.*
2. *The Malaysia corporate tax rate is 24%.*

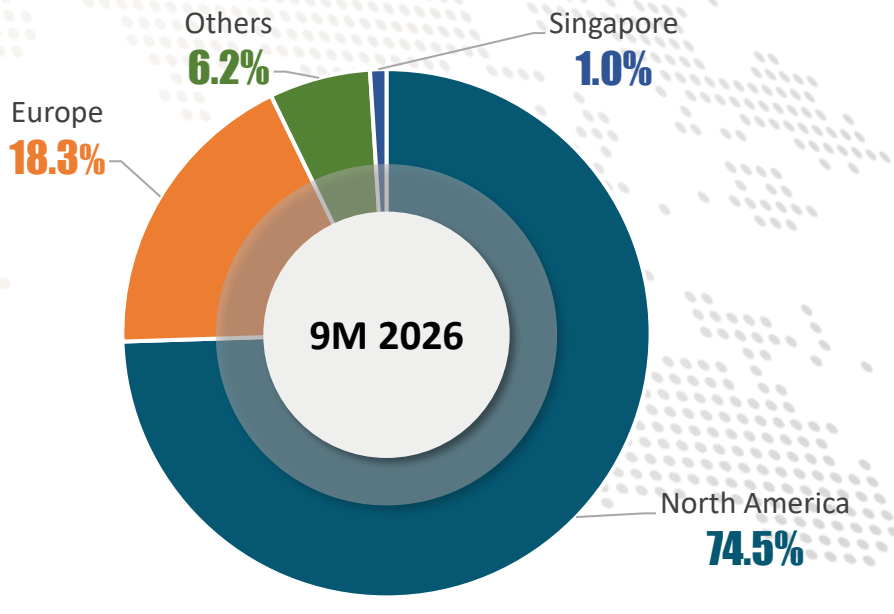
For the nine months ended 30 September 2026:

- Lower revenue YoY due to reduced sales volumes from existing customers amid increased competition.
- Net profit reduced by 40.9% YoY attributable to lower revenue, higher R&D costs, reduced interest income from lower interest rates, and foreign exchange losses from a stronger Chinese Yuan.
- The increase in production activities in Malaysia led to the higher effective tax rate for the Group.

YTD Nine Months 2026 Geographical Revenue



$318.9 Million



$231.8 Million

The “Others” category comprises Australia, China, Hong Kong, India, Japan, South Korea, Thailand and Vietnam.

Free Cash Flow

($ Million)	9M FY2026	9M FY2025
Profit before income tax	20.3	32.4
Operating cash flows before changes in working capital	21.4	32.9
Working capital movements	0.1	(8.7)
Cash from operations	21.5	24.2
Net cash from operating activities	**12.8**	**16.1**
Less Capital Expenditure	(0.4)	(1.6)
Free Cash Flow	**12.4**	**14.5**

- For the nine months ended 30 September 2026, the Group generated:

-net cash of $12.8 million from its operating activities; and

-free cash flow of $12.4 million.

1. Capital expenditure excludes non-cash acquisition of property, plant and equipment.

Balance Sheet Summary

($ Million)	30 September 2026	31 December 2025
Cash & Bank Balances	70.7	123.3
Short-term Investments	129.2	146.2
Lease Liabilities	(4.9)	(3.3)
Total Bank Borrowings	(8.1)	(9.8)
Net Cash	**186.9**	**256.4**
Current Assets	310.5	400.4
Current Liabilities	(104.6)	(124.9)
Working Capital	**205.9**	**275.5**
Total Net Assets	**222.4**	**291.6**
Retained Profits	24.2	97.1
Share Capital & Reserves	198.2	194.5
Total Equity	**222.4**	**291.6**
Net Asset Value per Share (cents)[1]	**29.0**	**38.0**

- Net cash position of $186.9 million following dividend payments of $88.8 million in 2026.
- Short-term investments as of 30 September 2026 consisted mainly of structured deposits held with banks with tenures of 6-9 months, fixed deposits of more than 3 months, and Singapore government treasury bills.

1. *NAV per share as of 30 September 2026 and 31 December 2025 was computed based on the net assets of the Group and 771,793,545 ordinary shares (excluding Treasury Shares).*

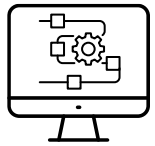
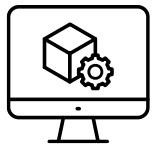


Execution & Outlook

Transforming Ideas into Scalable Products

40-year track record in integrated design, engineering and manufacturing, with expertise in turning complex ideas into scalable products. The operations are supported by 3 R&D centres, 2 manufacturing facilities and approximately 2,000 employees across four locations in Asia.

DESIGN CAPABILITIES FROM IDEA TO SCALE

STAGE	DEFINE	DESIGN FOR MANUFACTURABILITY	DEVELOP	VALIDATE	SCALE
	01	02	03	04	05
CAPABILITIES					
	• UI/UX Design	• Industrial Design • Mechanical Design • Hardware Design • Electronics Design	• Software Design • Firmware Design • App Development	• Product Validation • Technical Documentation	• Design Transfer • Manufacturing Scale-up

One Platform, Two Engines

01

TURNKEY ELECTRONICS DESIGN & MANUFACTURING SERVICES

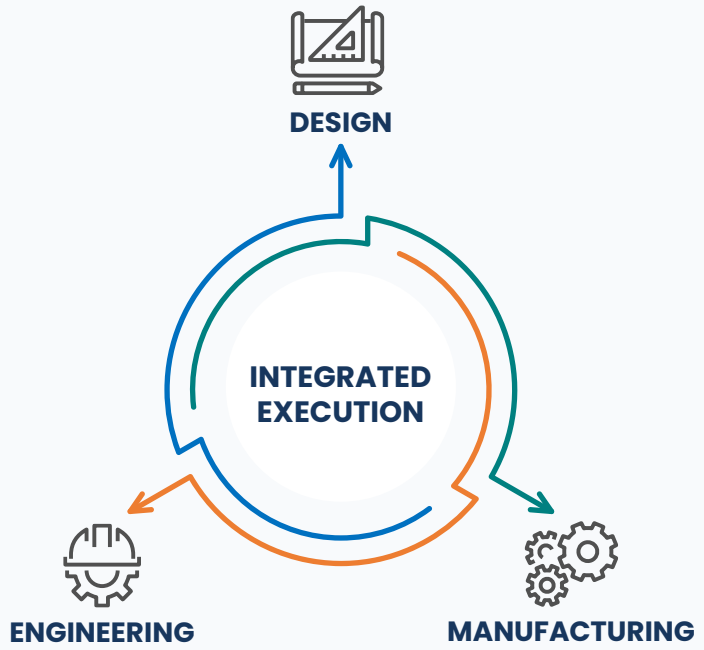
(Original Design/Equipment Manufacturer, Joint Development Manufacturing, Contract Manufacturing Services)

Customer Value Creation Through Integrated Execution



OPERATING PLATFORM

Capabilities and operational infrastructure supporting the two business engines.



Integrated support from development through delivery

02

PROPRIETARY SOLUTIONS

(Vision Technology, Intelligent Lighting, Smart & Sustainable Solutions)

Enhance R&D capabilities to support customer needs and margin expansion.



Growth Priorities

TURNKEY ELECTRONICS DESIGN & MANUFACTURING SERVICES

For the nine months ended 30 September 2026,

19

new project Orders secured[1]

5

new customers onboarded[2]

17

projects progressed to commercial production[3]

1. New product orders secured from existing and new customers.
2. Secured across consumer, communications, security and renewable energy segments.
3. Of the 17 projects, 10 were secured in 2025 and the remaining projects were secured in 2026.

PROPRIETARY SOLUTIONS

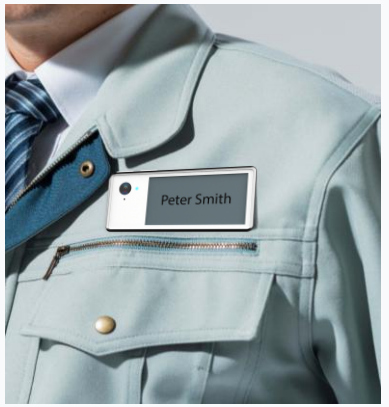
The Group launched body-worn camera in October 2026 and continues to advance its product roadmap, including the Smart Badge and facial recognition-enabled surveillance camera.



Body-Worn Camera
(Launched in October 2026)



Surveillance Camera
(Facial Recognition)



Smart Badge

Strengthening the Future

- **Market conditions**
  -The market environment is expected to remain challenging amid macroeconomic and geopolitical uncertainties, intense competition, tariffs and uncertain supply chain conditions.

- **Progressing projects towards commercial production**
  -Focus on efficiently delivering contracted NPI projects to commercial production
  -Continue developing proprietary Intelligent Lighting and Vision Technology portfolios to pursue higher-value opportunities and diversify future revenue.

- **Executing with discipline**
  -Maintain prudent cost management, enhance supply chain planning and operational agility.

- **Barring unforeseen circumstances, the Group expects to remain profitable in FY 2026.**



Thank You

